Study on «Telecom Economics»

Press conference

11/12/2024



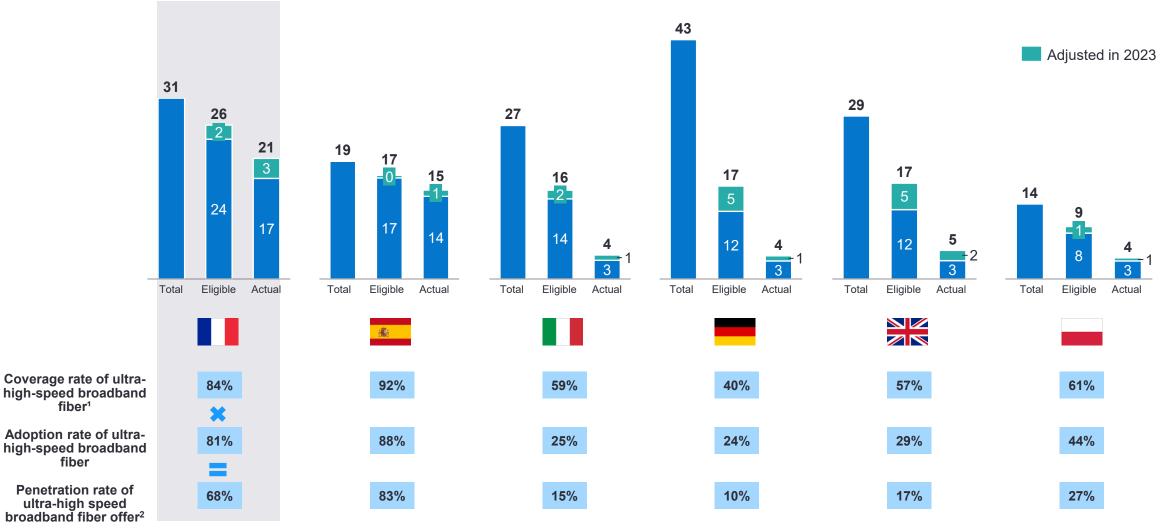


► Outstanding connectivity, among the Best in Europe

- ▶ The most competitive pricing offers in Europe to support household purchasing power
- ► Significant ongoing investments despite already extensive coverage
- ▶ A specific tax system that heavily impacts the sector
- ▶ A strategic driver for the future of telecommunications: artificial intelligence
- ► A deeply engaged ecosystem driving the transition toward more sustainable digital solutions

France has the highest number of fiber-eligible households, with a coverage rate greater than 80%

Number of FttH/FttO subscriptions (Europe, millions, September 2023)



^{1.%} of the number of households eligible for an FttH/FttO offer



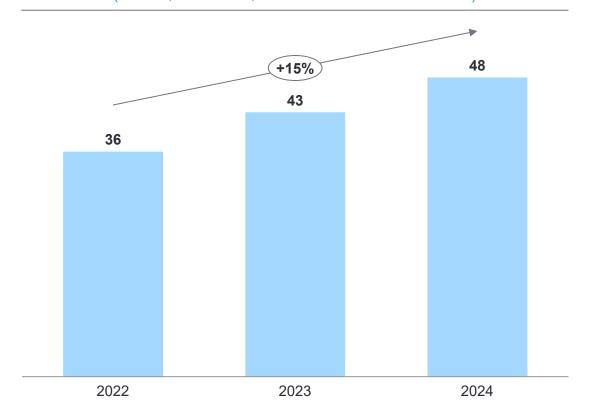
^{2.=} Ultra-high-speed fiber coverage rate × Fiber offer adoption rate Sources: FttH Council of Europe, IMM, EY-P Analysis

In 2024, 4G is available on 90% of mobiles, while the share of 5G SIM cards has tripled since 2022 reaching over 20%

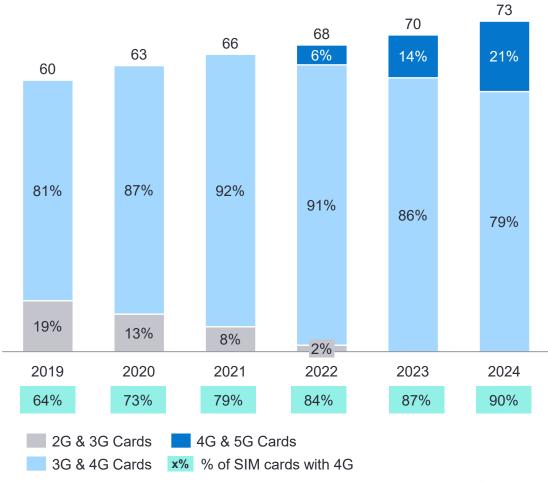
Evolution of mobile telephony

Number of 5G sites authorised by ANFR

(France, thousands, October 2022 - October 2024)



Active 3G, 4G and 5G cards¹ (France, million, 2019 – 2024²)





^{1.} Excluding MtoM

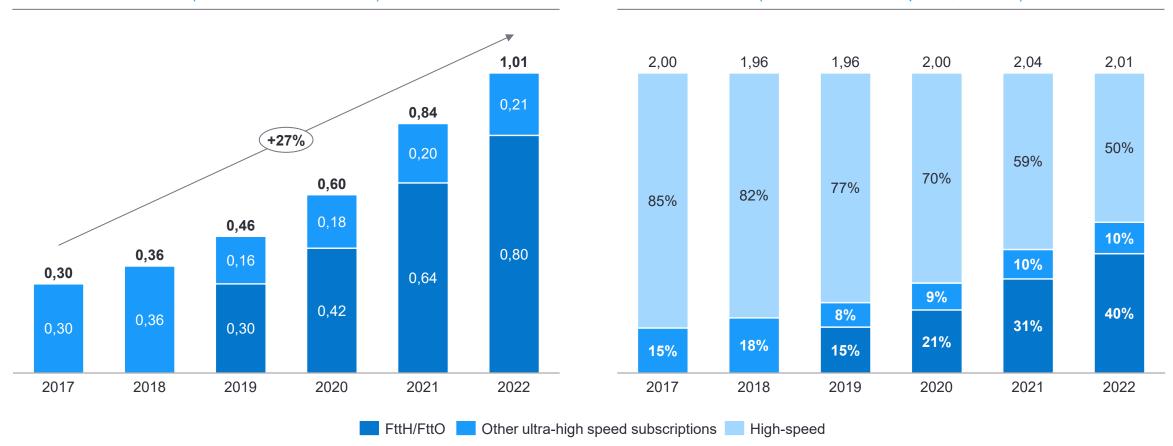
^{2.} Data for the first quarter of each year Sources: ANFR, Arcep, EY-P Analysis

In the enterprise market, ultra-high-speed broadband adoption has grown at a rate of 27% over the past six years and now accounts for 50% of internet access

Adoption of ultra-high-speed broadband in enterprise internet access

Evolution of ultra-high-speed broadband subscriptions (France, millions, 2017-22)

Distribution of high-speed and ultra-high-speed internet subscriptions (France, % of subscriptions, 2017-22)



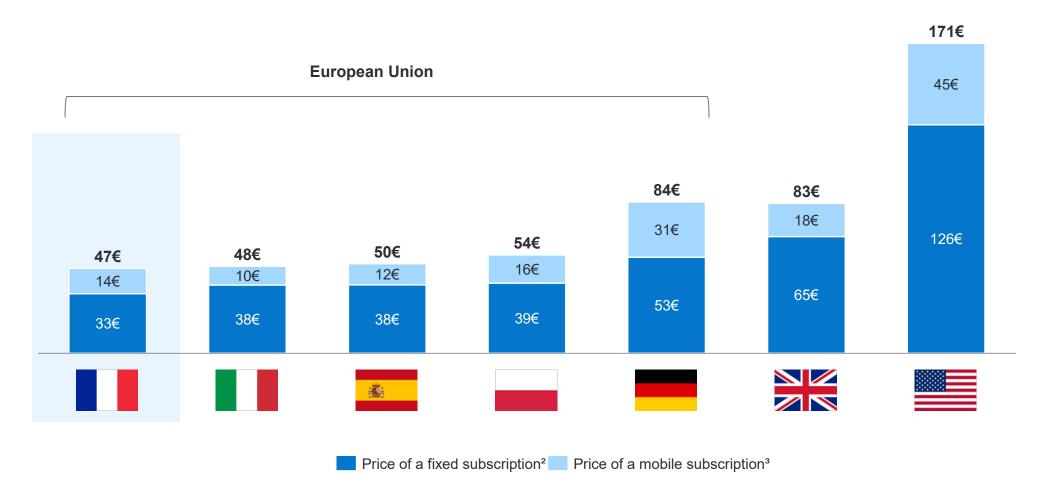
EY Parthenon

Sources: Arcep, EY-P Analysis Page 5

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France offers the lowest fixed and mobile rates in Europe, almost twice as cheap as in the UK and Germany

Comparison of fixed and mobile subscription prices (World, € incl. VAT PPP¹, 2023)



^{1.} Purchasing Power Parity

Sources: European commission, WorldBank, EY-P Analysis

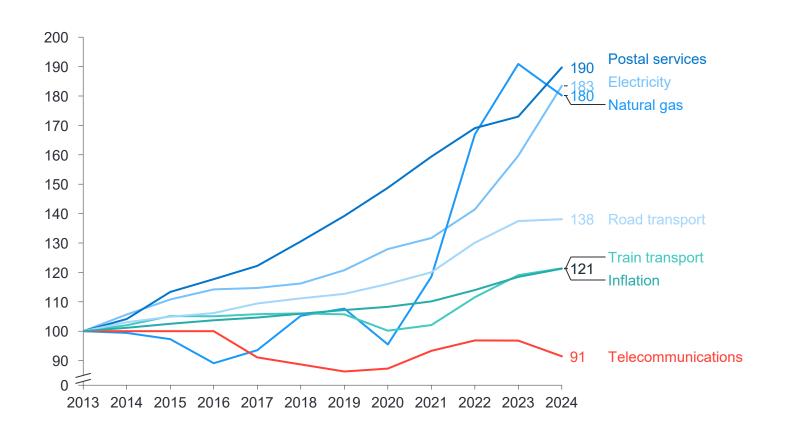


^{2.} Fixed triple-play subscription including fiber, TV, and landline phone, > 1Gbps

^{3.} Subscription including 50GB of data and mobile phone services

Telecom service prices have been decreasing in real terms since 2013 (-9 points vs. +21 points for inflation)

Evolution of the consumer price index for a sample of products and services (France, Base 100 2013, 2013-24)





- Between 2013 and 2024, the price index for telecommunications services has decreased by approximately 1% per year
- ► In the last year (2023-2024), the price of telecom services decreased by around 5 percentage points on average

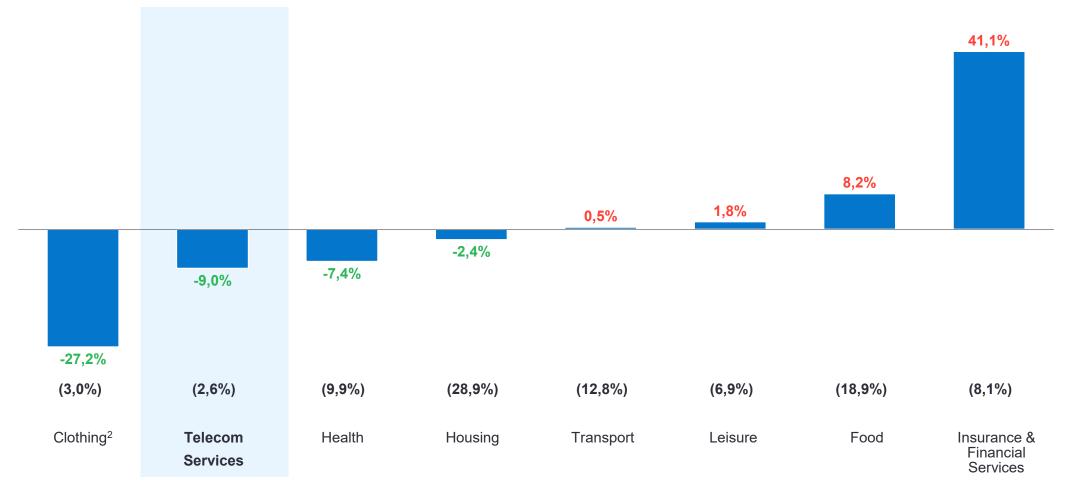


Sources: INSEE, EY-P Analysis Page 8

The share of household budget spent on telecom services has heavily decreased (-9% between 2013 and 2023), representing the second largest drop over the period

Evolution of the share of telecoms in household consumption compared to other categories (France, %, 2013-23)

(x%): share in the annual consumption of a household in 2023



^{1.} The following categories are not represented: telephone equipment, furniture, household items and routine household maintenance, alcoholic beverages, tobacco and narcotics, educational services, and software



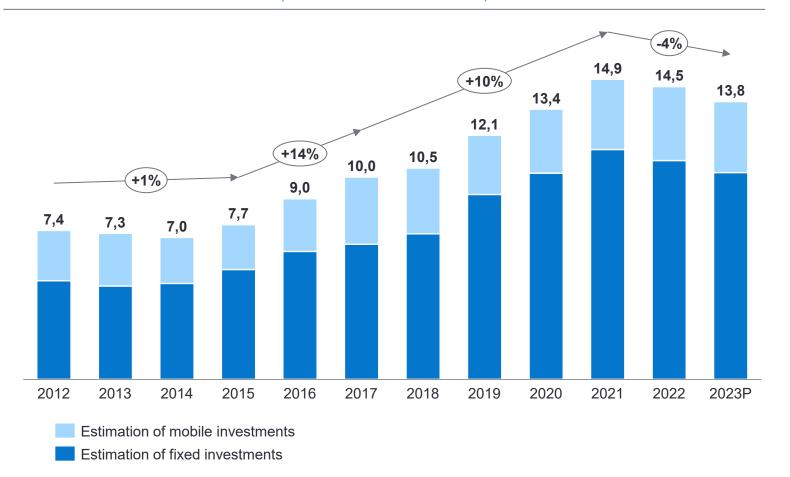
^{2.} The significant decrease in the share of clothing is notably related to the rise of fast fashion Sources: INSEE. EY-P Analysis

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Operators have invested €113 billion over 10 years and continue to heavily invest (€14 billion in 2023), despite the increasing maturity of fixed and mobile networks

Analysis of investments by French telecom operators

Investments by French operators in telecom networks excluding frequency purchases (France, billions €, 2012-23P)



Commentary

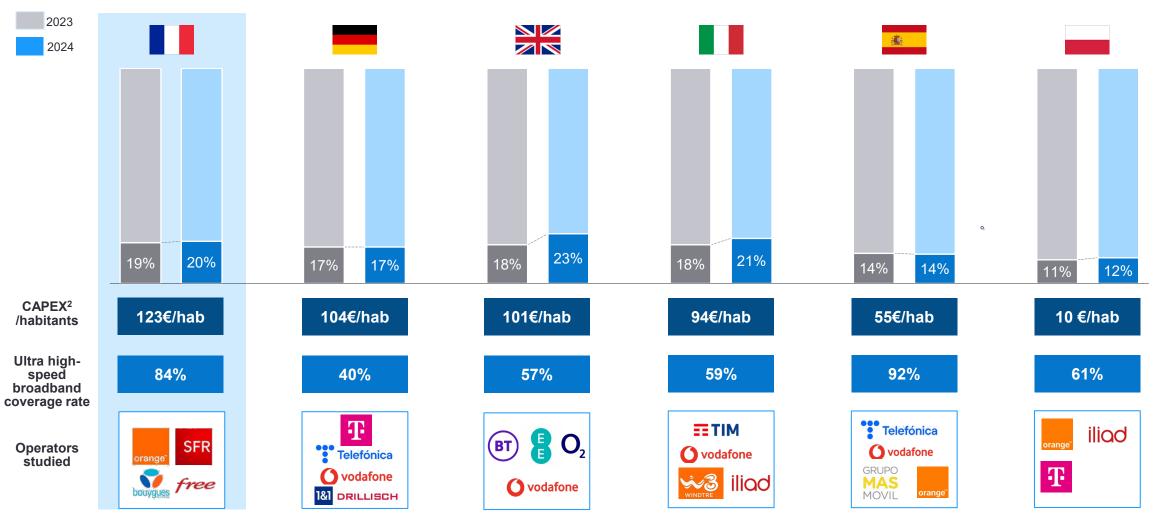
- Between 2015 and 2017, the strong growth in investments can be explained in particular by the France Très Haut Débit plan, which pushed operators to invest heavily in the deployment of optical fiber, as well as starting the deployment of 4G
- Between 2017 and 2021, the continued growth in investments reflects the significant efforts made by operators to strengthen their networks, particularly with the deployment of 4G as part of the New Deal mobile
- Over the last 2 years, telecom networks have reached an advanced stage of maturity thanks to the PFTDH and the New Deal mobile
- → +€8.9 billion in regular purchases over the period, including:
 - 2.6 in 2012
 - 2.8 in 2015
 - 2.9 in 2020
 - 0.7 in 2021

Sources: Arcep, EY-P Analysis
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French telecom operators have the highest investment per capita, despite ultra highspeed broadband coverage being already advanced

CapEx/Revenue ratio by country (%)



^{1.} CapEx and Revenue of the 4 largest players per country, except for Poland



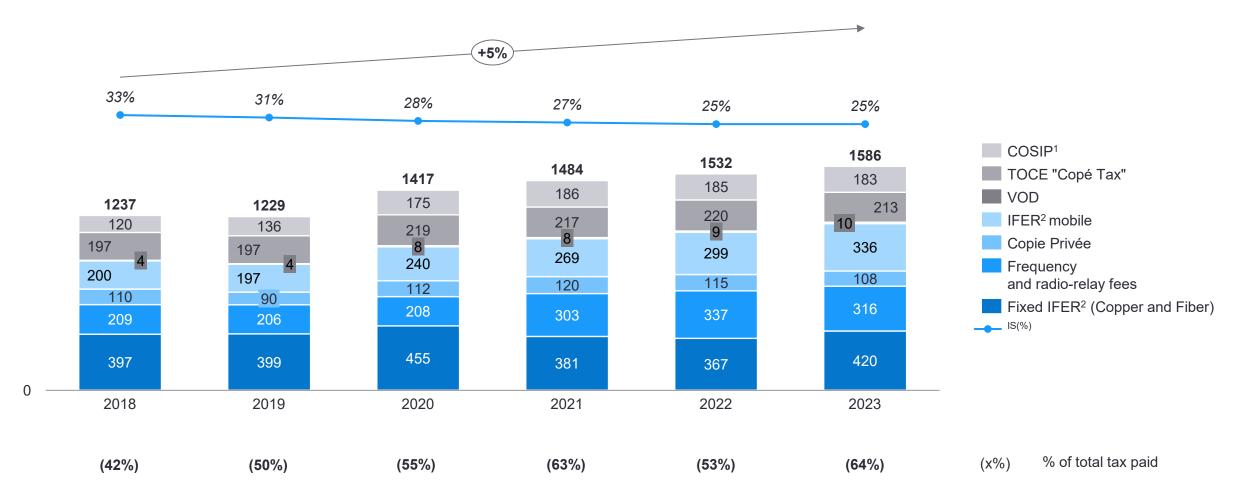
^{2.} CAPEX from the ongoing study

^{3.%} of households eligible for an FttH/FttO offer

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While corporate income tax is decreasing, the specific taxation for telecom operators in France is increasing by 5% per year and will reach around €1.6 billion in 2023

Taxes and duties of telecom operators (France, million €, 2018-23)

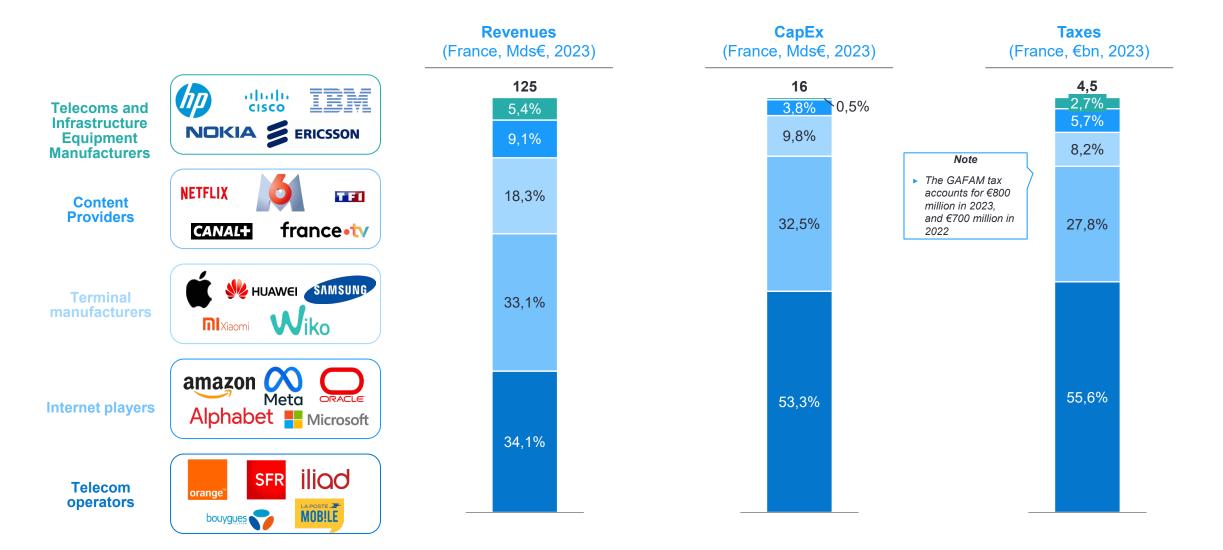




^{1.} Tax on television services payable by distributors

^{2.} Flat-rate taxation on network companies Sources: Annual Reports, EY-P Analysis

In 2023, telecom operators generate a third of digital revenues, but provide more than half of investments and tax contributions



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Telecom operators manage the critical infrastructures of Artificial Intelligence, thus playing a fundamental role in its ecosystem

Fundamentals of Artificial Intelligence

Segment	Market Players	Scope and contributions
Human contributions	Service Providers	 Algorithm design: Optimization of AI models, choice of architectures, and selection of performance metrics Data Parameterization: Data preparation, labeling, and cleaning of datasets for accurate results Supervision and ethics: Monitoring biases in models, compliance with ethical standards, consideration of societal impacts
Digital and IT resources	Technology companies	 Frameworks & Software: Integration of frameworks for the development and deployment of AI solutions Data Management: Processing Pipelines and Orchestration Computing power: Using GPUs/TPUs to accelerate the processing of AI models
Digital infrastructure	Operators	 Cloud computing: Flexible deployment of resources to meet AI variable load needs Data Centers: Physical infrastructure for secure and high-performance hosting of AI servers Communication networks: High-speed, low-latency connectivity for fast data transmission

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Sources: Expert interviews, EY-P Analysis

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Al can have a significant impact on the operational pillars of telecom operators, including networks, customer relations and cybersecurity

List of the main use cases of Artificial Intelligence among telecom operators

Network optimization	Anomaly detection	▶ Immediately identify interruptions, traffic spikes, and anomalies to ensure quality of service
	Investigation of the origin	▶ Determine the causes of the damage, whether material, environmental or other
	Automatic remediation	▶ Automatically propose and apply actions to resolve issues
	Optimization of interventions	▶ Efficiently plan interventions to reduce delays
Relation client	Customer service	▶ Automate common responses via chatbots or assist agents
	Hyper-personalization	▶ Recommend customized products
	Employee support	Assist with foreign language understanding and abstract writing
Cybersecurity	Prevention and detection	▶ Spot suspicious activity and prevent fraud
	Automated Defense	▶ Apply defensive measures to counter attacks
	Systems Strengthening	▶ Correct flaws and help make security decisions

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Sources: Expert interviews, EY-P Analysis
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Telecom operators have already undertaken concrete initiatives, with varying levels of progress, to promote the use of Artificial Intelligence

Key actions taken by telcos to develop Al

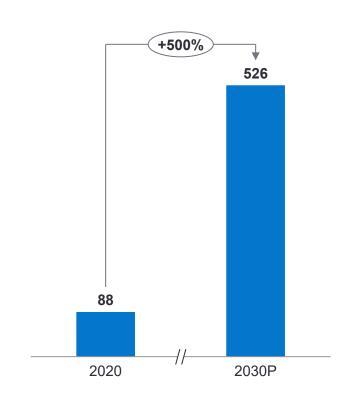
	Widespread actions	Unevenly adopted actions	Pioneering actions
Infrastructure and technology investments	 Investments in critical infrastructure (DC, Cloud computing, etc.) Technological partnerships with dominant and/or emerging players to develop AI tools 	➤ Creation of Al development centers and incubators	➤ Investments in advanced computing infrastructure (e.g. supercomputers)
AI Strategy and Governance	 Development of Al roadmaps and long- term strategic plans Contribution to the French and European Al ecosystem to promote collaborative Al 	 Setting up Al governance Adopting an Al-centric data policy 	 Creation of an oversight and oversight committee for Al Creating a compliance framework for Al, with a risk control policy
Skills acquisition and Al culture	 In-house training Recruiting Al Talent Al communication and awareness 	 Strengthening Al skills in management teams Implementation of Al performance and impact monitoring tools 	➤ Partnerships and education program for Al and Data training

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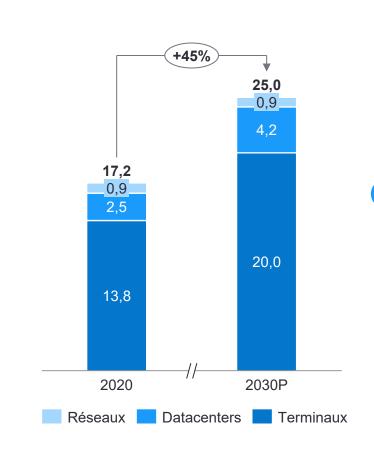
Digital traffic could increase sixfold between 2020 and 2030, while the sector's carbon emissions will increase by 45%, with networks accounting for 5% of the total

Impact of the evolution of IP traffic on the carbon footprint of digital technology

Evolution du trafic IP (France, Exaoctet, 2020-30P)



Evolution of carbon emissions of digital players (France, Mt CO2 eq, 2020-30P)



Feedback

- ➤ The explosion of IP traffic is the result of 3 main interrelated factors :
 - The increase in digital use
- The emergence of new technologies
- the growth of user equipment
- ► The level of carbon emissions from networks will remain stable between 2020 and 2030, thanks in particular to increased energy efficiency of fixed and mobile networks
- ▶ The entire digital ecosystem is concerned : telecom and infrastructure equipment manufacturers, terminal manufacturers, telecom operators, but also content providers and service publishers such as GAFAM
- Within this ecosystem, the carbon footprint of networks accounts for only c.5% of total emissions

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Sources: Ademe – Arcep study 2022, EY-P Analysis

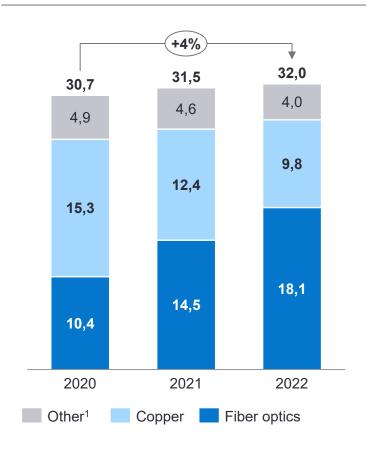
Operators' energy consumption is decreasing by 11% per year, mainly driven by fiber optics, which is 3.4 times more energy efficient than copper

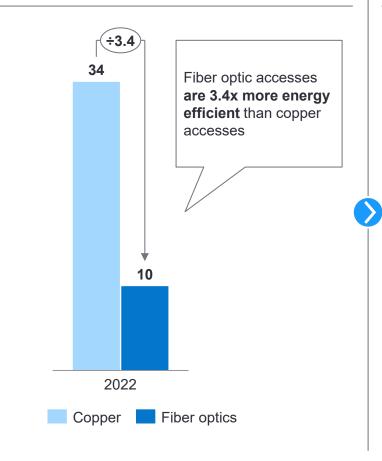
Environmental impact analysis of fixed networks

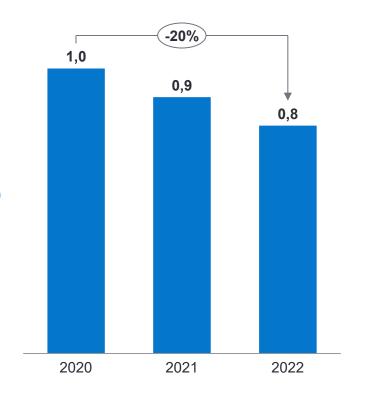
Distribution of fixed subscriptions by type of access (France, millions, Q4 2020-22)

Average energy consumption per subscription by type of access (France, kWh, 2022)

Energy consumption of fixed local loops³ (France, TWh, 2020-22)







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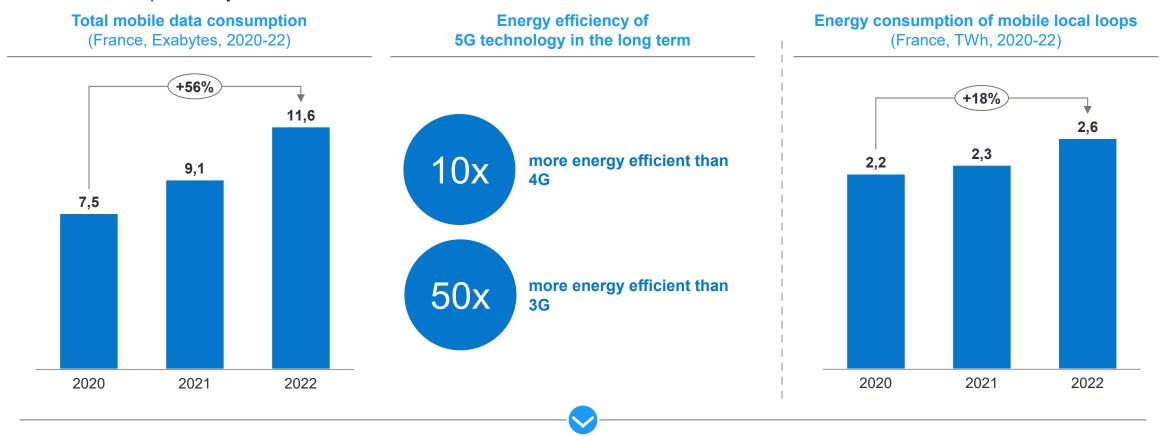
^{1.} Including coaxial cable termination, fixed 4G, superfast radio, satellite, etc.

^{2.} This increased energy efficiency is all the more notable as it takes into account the rebound effect linked to fibre

^{3.} Including copper, fibre and cable access

On mobile, the improved energy efficiency of new technologies makes it possible to partially offset the environmental impact of greater consumption

Environmental impact analysis of mobile networks



- ▶ The energy efficiency gains of **5G depend on a full deployment of infrastructure and growth in compatible equipment**, which could initially increase operators' carbon footprints
- ▶ The overall energy consumption of mobile networks is still increasing due to the **continued growth in mobile data traffic**

Sources: Arcep, EY-P Analysis Page 24



In addition, telecom operators are adopting GHG reduction strategies in their operating model

List of the main environmental measures initiated by French telecom operators

Scope	Strategies	Details
Scope 1 & 2	Reduction of direct and indirect emissions	 Reduction of energy consumption of fixed networks by -11% per year since 2020 Limitation of the increase in mobile network energy consumption to +9% (vs. an increase in mobile data consumption of +25% per year)
	Equipment life	 Eco-design on boxes and set-top boxes Promotion of refurbishing (9.4m boxes, set-top boxes and refurbished phones sold in 2022 in France) Proactive repair and maintenance
Scope 3	Recycling and reuse	 Recycling of used equipment (3.7m boxes and decoders recycled in 2022 in France) Recycling and waste management (including WEEE¹)
	Purchasing Policy	➤ Encouraging suppliers to minimize their negative environmental impacts by participating in extending the life of the equipment supplied, reducing energy consumption, and promoting the implementation of sustainable practices
	Awareness and training	 Raising awareness among employees and customers of the challenges of a sustainable and inclusive approach and eco-gestures Integration of CSR skills into the approaches of the profession to enable everyone to act in their activity Training of environmental experts



Thank you



